



BOARD OF DIRECTORS MEETING FOR OCTOBER 2026

HCRMA Board of Directors

Robert L. Lozano, Chairman

Juan Carlos Del Ángel, Vice-Chairman

Michael J. Williamson, Secretary/Treasurer

Jose Maria “Joe” Ochoa, Director

Joe Daniel Olivarez, Director

Javier Peña, Director

Nick Rhodes, Director

HCRMA Administrative Staff

Daniel Garcia, PE, Executive Director

Ramon Navarro IV, PE, CFM, Chief Constr. Eng.

Ruben Alfaro, PE, Development Eng.

Kareem Abdullah, Chief Financial Officer

General Engineering Consultant

HDR Engineering Inc.

**Report on HCRMA Development Activities and Construction
Activity**

1 www.hcrma.net

**Chief Construction Engineer –Ramon Navarro IV,PE, CFM
Development Engineer - Ruben Alfaro, PE, CFM, PMP**



Overview

- ❑ Overweight Permit Summary
- ❑ Development Updates

MISSION STATEMENT:

To provide our customers with a rapid and reliable alternative for the safe and efficient movement of people, goods, and services.



Monthly Overweight/Oversize Report

September 1, 2026 – September 30, 2026

	Current Year	2025	% CHANGE
Total Permits Issued:	5,197	4,715	10.22%
Total Amount Collected:	\$ 1,093,410.92	\$ 962,056.00	13.65%
■ Convenience Fees:	\$ 22,828.92	\$ 19,056.00	
■ Total Permit Fees:	\$ 1,070,582.00	\$ 943,000.00	
– Pro Miles:	\$ 15,591.00	\$ 14,145.00	
– TxDOT (On system):	\$ 909,994.70	\$ 790,469.75	
– Local (Off system):	\$ -	\$ 11,080.25	
– HCRMA:	\$ 144,996.30	\$ 127,305.00	13.90%

Effective January 1, 2026, permit fee increased from \$200 to \$206

Convenience fees: 3% of Credit Card Payment

Pro Miles: \$3 per Permit.

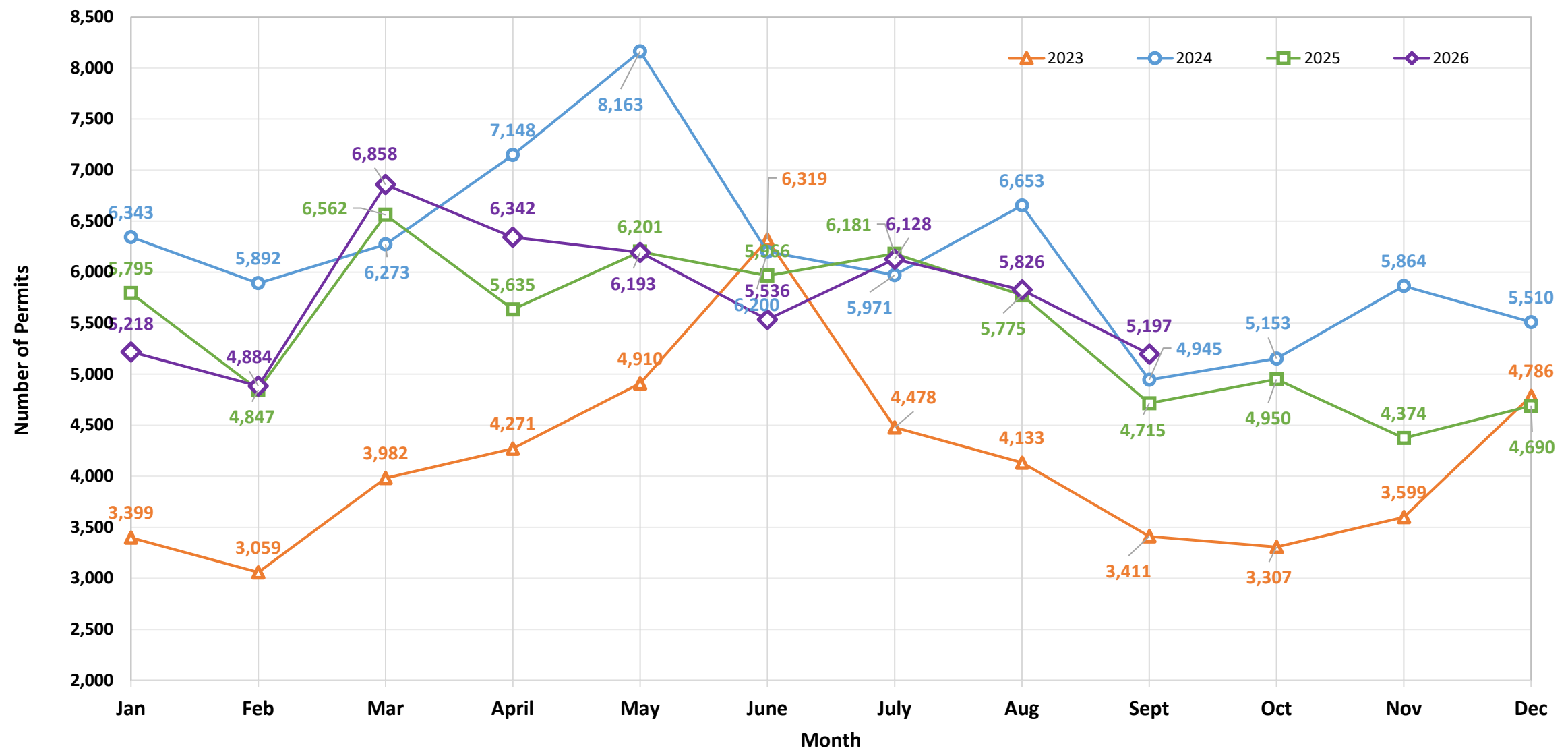
TxDOT & Local: 85% of Total Permit fees.

HCRMA: Remaining of Total Permit fees.



Permit Totals by Month (2023–2026)

Overweight/Oversized Permit Count
2023 - 2026 Monthly Comparison



Top Permit Users

September 1, 2026 – September 30, 2026

	Company Name	Permit Count	Load Description
1	SERVICIOS ADUANALES RM	167	FOOD PRODUCTS
2	TRANSPORTES REFRIGERADOS GALVAN SA DE CV	136	FOOD PRODUCTS
3	VICE NEGOCIOS AGROPECUARIOS Y ASOCIADOS SA DE CV	136	FOOD PRODUCTS
4	ERASMO VALDEZ GARCIA DBA GINAS TRANSPORTES	92	FOOD PRODUCTS
5	DANIEL ROMERO GARCIA DBA TRANSPORTES DR	83	FOOD PRODUCTS
6	PEDRO ESPINO DIAZ	82	FOOD PRODUCTS
7	AUTOTRANSPORTES Y LOGISTICA CCL SA DE CV	73	FOOD PRODUCTS
8	HERIBERTO GONZALEZ ALMAGUER	72	FOOD PRODUCTS
9	DISTRIBUIDORA KEDSAL SA DE CV	64	FOOD PRODUCTS
10	PABLO JOSE TINAJERO SALINAS	63	FOOD PRODUCTS

Yearly Overweight/Oversize Report:

January 1, 2026 – September 30, 2026

	Current Year	2025	% CHANGE
Total Permits Issued:	52,182	51,677	0.98%
Total Amount Collected:	\$ 10,955,335.62	\$ 10,546,384.00	3.88%
■ Convenience Fees*:	\$ 207,361.62	\$ 210,984.00	
■ Total Permit Fees:	\$ 10,747,974.00	\$ 10,335,400.00	
– Pro Miles:	\$ 156,546.00	\$ 155,031.00	
– TxDOT (On system):	\$ 9,135,777.90	\$ 8,663,649.05	
– Local (Off system):	\$ -	\$ 121,440.95	
– HCRMA:	\$ 1,455,650.10	\$ 1,395,279.00	4.33%

Effective January 1, 2026, permit fee increased from \$200 to \$206

Convenience fees: 3% of Credit Card Payment

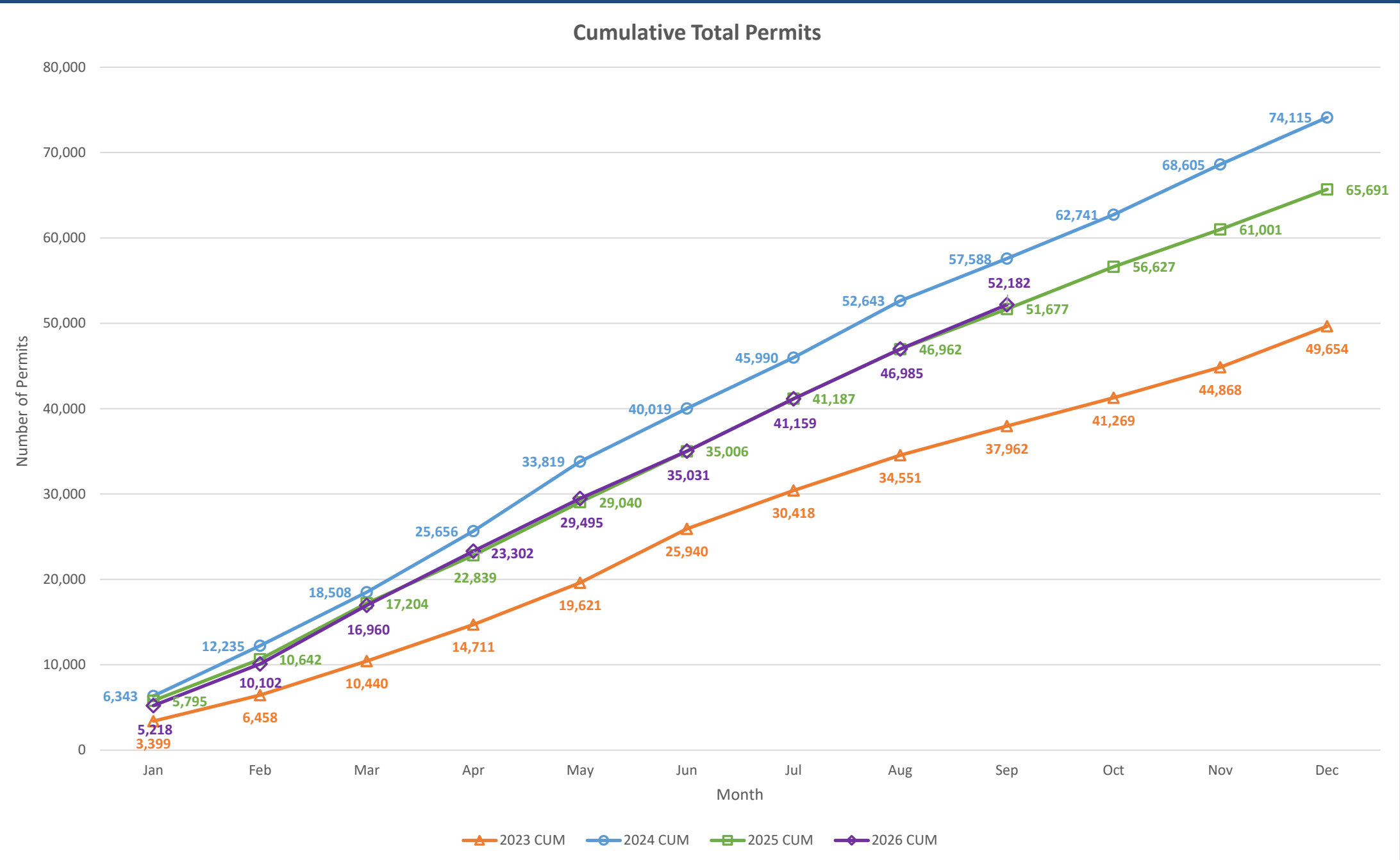
Pro Miles: \$3 per Permit.

TxDOT & Local: 85% of Total Permit fees.

HCRMA: Remaining of Total Permit fees.



Cumulative Permit Totals by Month (2023–2026)



Accumulated Overweight/Oversize Report:

January 1, 2014 – August 31, 2026

Total Permits Issued:	506,696
Total Amount Collected:	\$ 92,598,503.62
■ Convenience Fees:	\$ 1,841,641.86
■ Total Permit Fees:	\$ 90,756,861.76
– Pro Miles:	\$ 1,494,258.00
– TxDOT (On system):	\$ 76,948,057.51
– Local (Off system):	\$ 153,497.30
– HCRMA:	\$ 12,161,049.30



Development Updates:

- In negotiations with Consor for Fee and Schedule Section A.
- Working on Draft for the HCRMA Strategic Plan for 2027-2031
- Posted RFQ for surveying services, Open Until October 30, 2026.
- Submitted application for PROTECT Federal Grant for ROW/UTI for Segment 4.

Outreach Events:

- Attended the Pharr Bridge Start of the Produce Season on October 8, 2026.

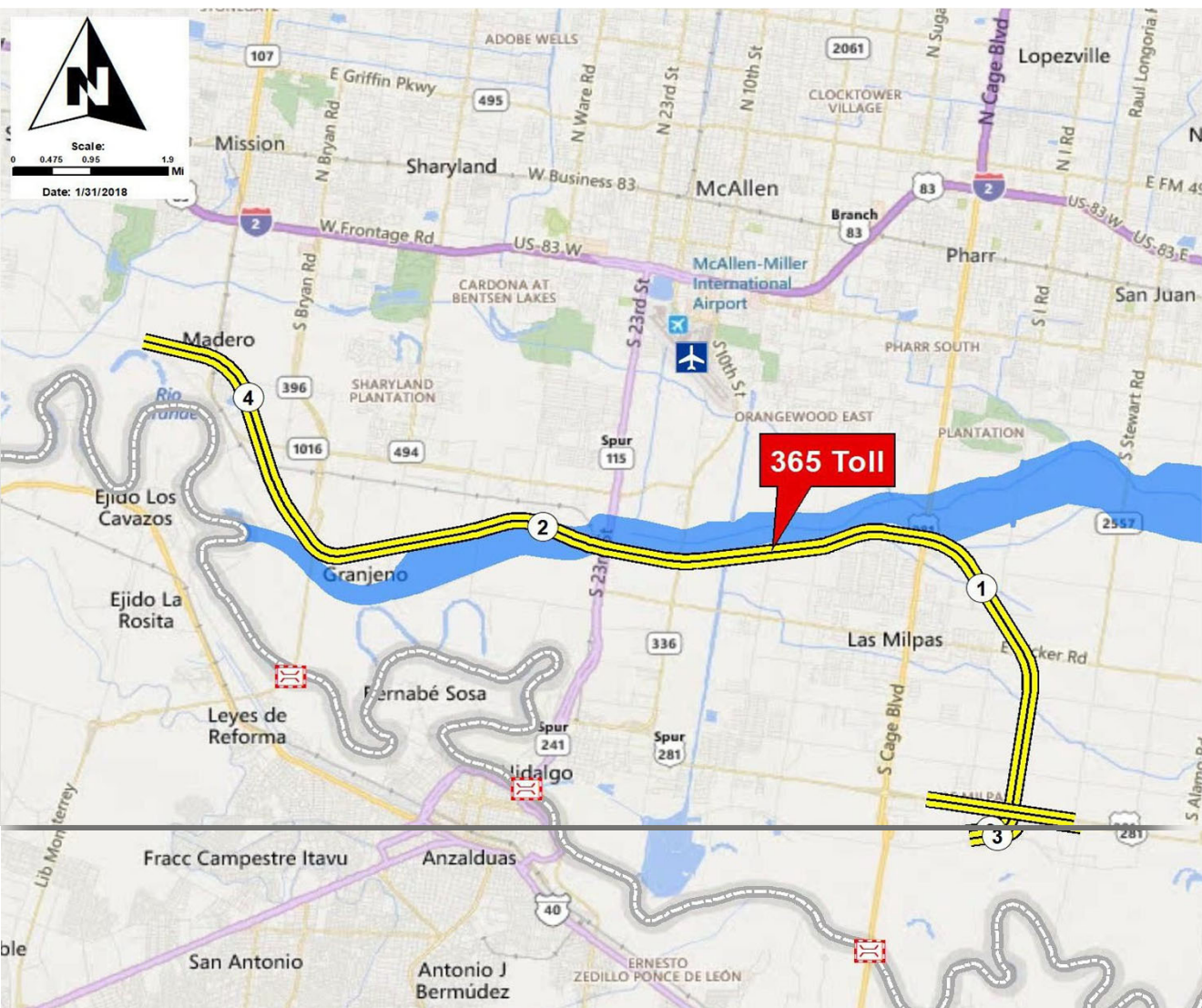


- ❑ 365 Toll Integration Project (HDR)
- ❑ 365 Tollway Civil Project (HCRMA)

MISSION STATEMENT:

To provide our customers with a rapid and reliable alternative for the safe and efficient movement of people, goods, and services.





MAJOR MILESTONES:

NEPA
CLEARANCE
07/03/2015

PH 1: 365 SEG. 3 –
LET: 08/2015
COMPLETED

PH 2: 365 TOLL
SEGS. 1 & 2 –
LET: 11/2021

OPEN: 01/2026



365 TOLL SEGS. 1 & 2 LIMITS FROM FM 396 / ANZ. HWY.
TO US 281 / BSIF CONNECTOR (365 SEG. 3)
365 TOLL SEG. 4 LIMITS FROM FM 1016 / CONWAY AVE
TO FM 396 / ANZ. HWY. (FUTURE CONSTRUCTION)



365 Tollway Implementation Board Progress Report

HIDALGO COUNTY REGIONAL MOBILITY AUTHORITY
203 W. Newcombe Ave Pharr, Texas 78577



October 30, 2026



Executive Summary

365 Tollway – Toll System Integration

Last Month:

- Additional toll equipment installation
- Traffic Management Center and ITS coordination
- Coordination for power turnover prioritization for tolling locations

Next Month:

- Continue roadside system Installation
- Establish Back Office Connectivity
- Test the Back Office interface with HCTRA

Challenges

- Civil construction delays shifted go-live.
- Continuing to evaluate civil contractor schedule for fiber optic network and power availability for future gantry testing.
- Back-Office agreement with HCTRA pending negotiation

Successes

- Single gantry implementation reduced capital and operations expenses – (Approved by board 11/28/23)
- Addition of height to vehicle classification expected to increase revenue (Approved by board 11/28/23)
- All design documentation received on-time and accepted by HCRMA on-schedule (October 2025)

Project Background

365 Tollway – Toll System Integration

Project Description

The Toll System Integration project includes the preliminary design, final design, development, deployment, testing, and commissioning of the 365 Toll System.

- 4 Mainline Gantries
- 5 Ramp Gantries
- Roadside Collection System
- Commercial Back-Office System
- Integration with third-party back-office and customer service center (HCTRA/CCRMA) for revenue collection



Toll System Integrator responsible for:

- Development, implementation, and testing
- Operations & Maintenance
- Roadside Equipment
- Operational Back Office



Tolling Consultant responsible for:

- Preliminary Design
- Oversight of final design, development and testing
- Cost estimates and toll system cash flow forecasting
- Training and development of HCRMA staff



HCRMA
HIDALGO COUNTY REGIONAL MOBILITY AUTHORITY

Project Background

365 Tollway – Toll System Integration

Contract Status

- SICE Tolling
 - Competitive bid process with 5 proposers
 - Lowest bid **and** Highest Value
- Notice to Proceed: July 6, 2023

Cost	Original Contract	Current Contract
Capital Cost	\$8,228,923.00	\$9,754,067.62*
Operations (5 yrs)	\$5,751,746.00	\$5,444,676.45
Total Cost	\$13,980,669.00	\$15,505,813.62

- Cost to-Date: \$6.6M (68% of capital cost)

Change Orders

Change Order 1

- Mono-Gantry Solution and Large Truck Classification
- Reduce infrastructure and increase revenue
- Cost: \$645,171

Change Order 2

- Modified Go-Live Date
- Implement Soft-Go-Live three months early
- Cost: \$1,227,044.21

Change Order 3

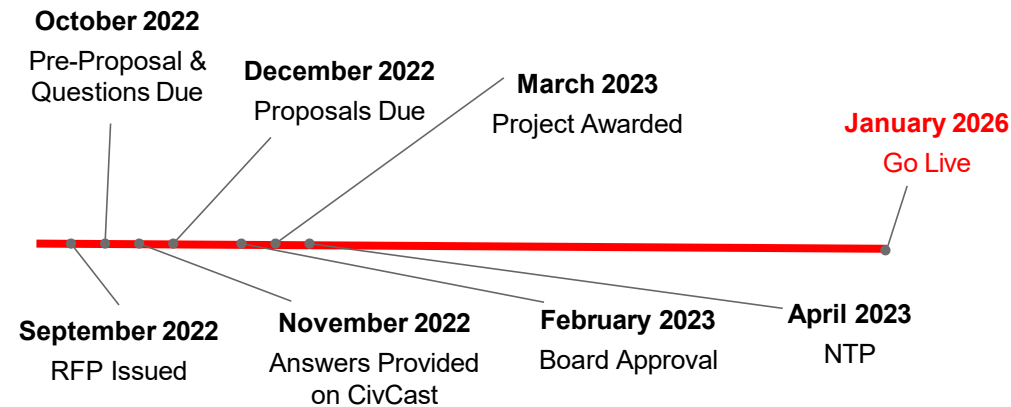
- Remove Image Review from Contract
- Cost: -\$347,070.00 (savings)

* Reduced from previous report to reflect savings of CO3.

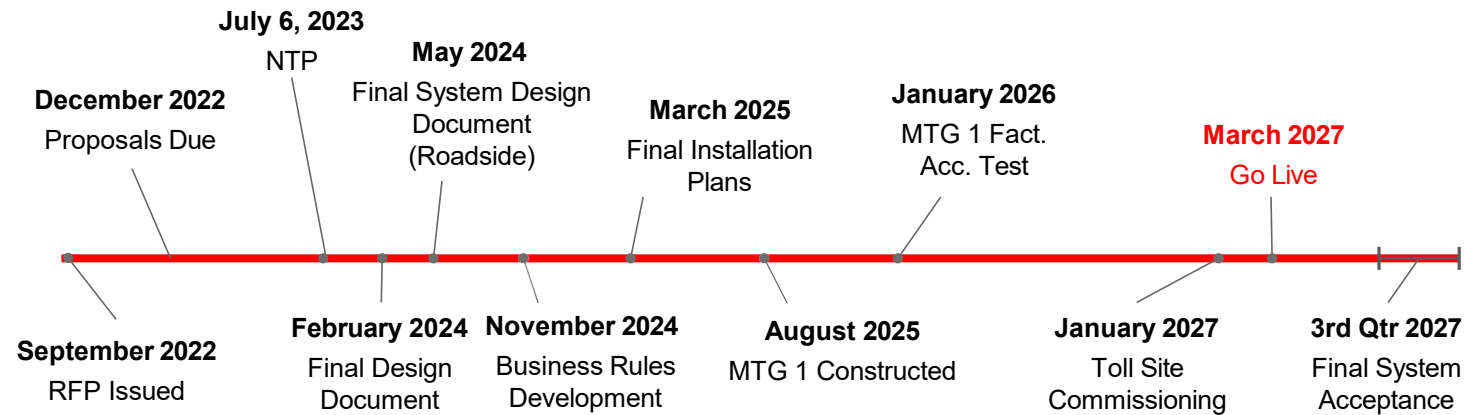


Project Schedule and Milestones

Original



Current



Milestone	Date
NTP	July 6, 2023
Final Design Document	February 2024
Final System Design Document (Roadside)	May 2024
Business Rules Development	November 2024
Final Installation Plans	March 2025
MTG 1 Constructed	August 2025
MTG 1 Fact. Acc. Test	January 2026
Toll Site Commissioning	January 2027
Go Live and SAT	March 2027
Final System Acceptance	3rd Qtr 2027



SICE INC. - CONSTRUCTION PHASE

Contract Amount \$9,754,067.62

Invoice Number	Date	365 Toll Collection System Installation Integration	Billing Amount	Retainage	Invoice Amount	Percentage %
365TCS- INV-0001	8/1/2023	Contract Signature & Performance Bond, Monthly Mgmt. Fee, and Delivery of Payment & Performance Bond	\$ 734,715.04	\$ (73,471.50)	\$ 661,243.54	7.53%
365TCS- INV-0002	9/1/2023	Milestone Draw Request	\$ 197,153.58	\$ (19,715.36)	\$ 177,438.22	2.02%
365TCS-INV-0003	10/1/2023	Milestone Draw Request	\$ 223,885.56	\$ (22,388.56)	\$ 201,497.00	2.30%
365TCS-INV-0004	11/1/2023	Milestone Draw Request	\$ 157,550.80	\$ (15,755.08)	\$ 141,795.72	1.62%
365TCS-INV-0005	12/1/2023	Milestone Draw Request	\$ 38,742.00	\$ (3,874.20)	\$ 34,867.80	0.40%
365TCS-INV-0006	1/1/2024	Milestone Draw Request	\$ 38,742.00	\$ (3,874.20)	\$ 34,867.80	0.40%
365TCS-INV-0007	2/1/2024	Milestone Draw Request	\$ 38,742.00	\$ (3,874.20)	\$ 34,867.80	0.40%
365TCS-INV-0008	3/1/2024	Milestone Draw Request	\$ 84,285.22	\$ (8,428.52)	\$ 75,856.70	0.86%
365TCS-INV-0009	4/1/2024	Milestone Draw Request	\$ 209,935.38	\$ (20,993.54)	\$ 188,941.84	2.15%
365TCS-INV-0010	5/1/2024	Milestone Draw Request	\$ 53,593.10	\$ (5,359.31)	\$ 48,233.79	0.55%
365TCS-INV-0011	5/31/2024	Milestone Draw Request	\$ 53,593.10	\$ (5,359.31)	\$ 48,233.79	0.55%
365TCS-INV-0012	7/11/2024	Milestone Draw Request	\$ 38,742.00	\$ (3,874.20)	\$ 34,867.80	0.40%
365TCS-INV-0013	7/18/2024	Milestone Draw Request	\$ 70,424.50	\$ (7,042.45)	\$ 63,382.05	0.72%
365TCS-INV-0014	8/20/2024	Milestone Draw Request	\$ 38,742.00	\$ (3,874.20)	\$ 34,867.80	0.40%
365TCS-INV-0015	9/20/2024	Milestone Draw Request	\$ 38,742.00	\$ (3,874.20)	\$ 34,867.80	0.40%
365TCS-INV-0016	10/22/2024	Milestone Draw Request	\$ 53,593.10	\$ (5,359.31)	\$ 48,233.79	0.55%
365TCS-INV-0017	11/18/2024	Milestone Draw Request	\$ 66,464.36	\$ (6,646.44)	\$ 59,817.92	0.68%
365TCS-INV-0018N	1/1/2025	Milestone Draw Request	\$ 38,742.00	\$ (3,874.20)	\$ 34,867.80	0.40%
365TCS-INV-0019	1/20/2025	Milestone Draw Request	\$ 38,742.00	\$ (3,874.20)	\$ 34,867.80	0.40%
365TCS-INV-0020	3/1/2025	Milestone Draw Request	\$ 58,543.62	\$ (5,854.36)	\$ 52,689.26	0.60%
365TCS-INV-0021	4/1/2025	Milestone Draw Request	\$ 121,908.16	\$ (12,190.82)	\$ 109,717.34	1.25%
365TCS-INV-0022	5/1/2025	Milestone Draw Request	\$ 484,299.12	\$ (15,891.91)	\$ 468,407.21	4.97%
365TCS-INV-0023	6/1/2025	Milestone Draw Request	\$ 1,031,888.71	\$ (98,175.96)	\$ 933,712.75	10.58%
365TCS-INV-0024	6/18/2025	Milestone Draw Request	\$ 38,742.00	\$ (3,874.20)	\$ 34,867.80	0.40%
365TCS-INV-0025	8/1/2025	Milestone Draw Request	\$ 38,742.00	\$ (3,874.20)	\$ 34,867.80	0.40%
365TCS-INV-0026	9/1/2025	Milestone Draw Request	\$ 97,167.10	\$ (3,874.20)	\$ 93,292.90	1.00%
365TCS-INV-0027	10/16/2025	Milestone Draw Request	\$ 166,346.84	\$ (16,634.68)	\$ 149,712.16	1.71%
365TCS-INV-0028	11/3/2025	Milestone Draw Request	\$ 38,742.00	\$ (3,874.20)	\$ 34,867.80	0.40%
365TCS-INV-0029	12/4/2025	Milestone Draw Request	\$ 400,187.37	\$ (24,046.74)	\$ 376,140.63	4.10%
365TCS-INV-0030	1/13/2026	Milestone Draw Request	\$ 38,742.00	\$ (3,874.20)	\$ 34,867.80	0.40%
365TCS-INV-0031	2/6/2026	Milestone Draw Request	\$ 402,207.19	\$ (40,220.72)	\$ 361,986.47	4.12%
365TCS-INV-0032	3/13/2026	Milestone Draw Request	\$ 88,859.98	\$ (8,886.00)	\$ 79,973.98	0.91%
365TCS-INV-0034	5/11/2026	Milestone Draw Request	\$ 687,617.54	\$ (68,761.75)	\$ 618,855.79	7.05%
365TCS-INV-0035	6/9/2026	Milestone Draw Request	\$ 664,483.39	\$ (66,448.34)	\$ 598,035.05	6.81%
365TCS-INV-0036	7/15/2026	Milestone Draw Request	\$ 257,500.92	\$ (25,750.09)	\$ 231,750.83	2.64%
365TCS-INV-0037	8/12/2026	Milestone Draw Request	\$ 106,897.59	\$ (10,689.76)	\$ 96,207.83	1.10%
365TCS-INV-0038	9/16/2026	Milestone Draw Request	\$ 81,351.12	\$ (8,135.11)	\$ 73,216.01	0.83%
365TCS-INV-0039	10/6/2026	Milestone Draw Request	\$ 246,852.75	\$ (24,685.27)	\$ 222,167.48	2.53%
Totals			\$ 7,266,209.14	\$ (667,255.49)	\$ 6,598,953.65	74.49%

SICE INC. - MAINT. PHASE

Contract Amount \$5,751,746.00

Invoice Number	Date	365 Toll Collection System Maintenance	Billing Amount	Retainage	Invoice Amount	Percentage %
Totals			\$ -	\$ -	\$ -	0.00%



Construction Phase			
Schedule A	Implementation Services	\$	2,225,185.18
Schedule B	Hardware	\$	3,018,194.90
Schedule C	Software	\$	203,430.08
Schedule E	Performance Bond & Payment Bond	\$	142,000.00
Change Order CO	Change Order Progress	\$	1,083,744.78
		\$	6,672,554.94

SCH	Name		
MOH	Material on Hand	\$	593,654.20
		\$	593,654.20

Maintenance Phase			
Schedule D	Maintenance	\$	-
		\$	-

Amount Paid			
Construction	\$	6,672,554.94	
Material On Hand	\$	593,654.20	
Maintenance	\$	-	
Less Retainage	\$	(667,255.49)	
Total Amount Paid	\$	6,598,953.65	

Construction Phase			
Amount Billed	\$	7,266,209.14	
Less Retainage	\$	(667,255.49)	
Amount Paid	\$	6,598,953.65	
Total Construction Phase Amount:		\$9,754,067.62	
Remaining Bal for Const. Phase		\$3,155,113.97	

Maintenance Phase			
Total Maintenance Phase Amount:		\$5,751,746.00	
Amount Paid		\$0.00	
Total Maintenance Phase Amount:		\$5,751,746.00	
Remaining Bal for Maint. Phase		\$5,751,746.00	

Total Remaining Balance for Const./Maint. including Retainage	\$8,906,859.97
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EXECUTIVE SUMMARY

- ❑ The Notice to Proceed (NTP) was issued to Pulice Construction Inc. (PCI) on February 15, 2022, with time charges commencing on March 17, 2022.
- ❑ The work under this contract was to be substantially completed within **1,264 CALENDAR** days [September 23, 2025] After Substantial Completion, Pulice will be allowed up to an additional 60 calendar days for Final Acceptance.
- ❑ Working days will be charged Sunday through Saturday, including all holidays with exception of:

New Year's Day (January 1st)

Independence Day (July 4th)

Labor Day (1st Monday in the month of September)

Thanksgiving Day and day after (4th Thursday and Friday in the month of November);

Christmas Eve and Day (December 24th and 25th)

Regardless of weather conditions, material availability, or other conditions not under the control of the contractor, except as expressly provided for in the contract. If contractor fails to complete the work on or before the contract time, Pulice Construction Inc. agrees to pay the Authority \$ 16,500 per day as liquidated damages to cover losses, expenses and damages of the Authority for every calendar day which the contractor fails to achieve substantial completion of the project.

- ❑ The total construction cost submitted \$ 295,932,420.25.

HCRMA 365 TOLL PROJECT CSJ#0921-02-368: CHANGE ORDER SUMMARY

Twenty-three (23) approved Changes Order(s): [\$6,292,344.35] +0 days

CO#1 11/11/2021 entering VECP process	+000 days	\$000,000,000.00	.0%
CO#2 12/21/2021 VECP Plan Revisions	+000 days	\$(14,208,622.30)	(5.04%)
CO#3 04/26/2022 VECP Contractor Risk	+000 days	\$000,000,000.00	(0%)
CO#4 01/24/2023 Drill Shafts	+000 days	\$171,516.59	0.06%
CO#5 06/24/2023 VECP True Realized Savings	+000 days	<u>\$4,325,130.78</u>	1.51%
CO#6 07/09/2024 Depot Road rmve cul-de-sac	+000 days	(-\$30,843.33)	(0.01%)
CO#7 07/09/2024 Mission waterline conflict	+000 days	\$13,075.83)	0.00%
CO#8 07/09/2024 drill shaft casing conflict	+000 days	\$20,932.00	0.01%
CO#9 07/09/2024 irrigation PVC / LHPP	+000 days	(-\$1,782.00)	(0%)
CO#10 07/09/2024 TCP amendments	+000 days	\$249,919.32	0.09%
CO#11 07/09/2024 add McColl driveway	+000 days	\$23,450.97	0.01%
CO#12 07/09/2024 City of Pharr waterline	+000 days	\$135,487.78	0.05%
CO#13 07/09/2024 Traffic signal/central cabinets	+000 days	\$212,599.20	0.08%
CO#14 01/21/2025 CIP Manholes	+000 days	\$449,436.36	0.16%
CO#15 01/21/2025 Site specific re-mobilization	+000 days	\$150,000.00	0.05%
CO#16 09/23/2025 Riprap (Stone TY R) (DRY) (12IN)	+000 days	\$65, 012.89	0.02%
CO#17 01/27/2026 Kill Switches	+000 days	\$99,430.28	0.04%
CO#18 02/24/2026 San Juan Main Canal Sheet Piling	+000 days	\$1,408,666.85	0.50%
CO#19 02/24/2026 C361 LHPP	+000 days	\$524,621.53	0.19%
CO#20 02/24/2026 Irrigation Hardware	+000 days	\$77,699.30	0.03%
CO#21 03/24/2026 Concrete Driveway	+000 days	\$21,923.60	0.03%
CO#22 04/28/2026 CIP Well Structures	+000 days	\$374,094.50	0.13%
CO#23 08/25/2026 LHPP Remove, Relay, and Testing	+000 days	\$2,900,683.96	1.08%
CO#24 10/27/2026 Irrig. structure hardware 1203+57	+000 days	\$211,177.28	0.07%



CHANGE ORDERS:

Change Order No.1 Summary: November 10, 2021, Resolution 2021-54

- The Primary purpose of Change Order No. 1 is for the HCRMA and contractor to enter a defined VECP proves to reduce the overall cost of the project based on a 30% design furnished by the contractor.
- Cost to the Project include: 30% of 5% of the project savings to the project or direct costs to the contractor, whichever is less. These costs are intended to pay the contractor for design work achieve a 30% design.
- The HCRMA assumes ownership of all design work developed by the contractor, and cost savings are shared by the HCRMA and contractor by 40% and 60% respectively.

Change Order No. 2 Summary: December 20, 2021 Resolution 2021-78

- Change order No. 2 amended the contract price from \$295,932,420.25 to \$281,723,797.95.
- By execution of Change Order No. 1, the contractor completed a 30% design to an effort to estimate cost savings for the project. Payment for the contractor's initial design work is \$613,285.06 in accordance with calculations presented in Change Order No. 1. This is the only cost due to the contractor based on the execution of Change Order No. 2, and is non-participating.
- Notice to proceed was issued 2/15/2022, the HCRMA reimburse the contractor for the remaining design costs to not exceed 5% of the total cost savings. Payments made will be based upon design milestones at 60%, 90% and 100% completion and acceptance.

VECP calculations for Contract Price of \$281,723,797.95

VECP Gross Savings	\$38,010,382.63	
Less est. Total Design Cost	\$1,943,648.45	(Schematics+ Final Design)
Less Est. Owner's Fees	\$545,178.43	(GEC, Environmental, T&R Costs)
VECP Net Savings	\$35,521,555.76	
60% Contractor Saving:	\$21,312,933.45	Paid as Progress Payments
40% Owner Savings:	\$14,208,622.30	Reduced from original Project

Change Order No. 3 Summary: April 26, 2022 Resolution 2022-36

- As provided for Contract Amendment #1 and Change Order No. 2, the Contractor's share of the net savings includes the "Contractor Risk" that the actual costs of implementing the approved VECP concepts in Change Order No. 2 may not result in the saving approved by the parties. To the extent total actual costs exceed the total amount approved, all overages due to errors, oversights, omissions, additions, or corrections to final units, final quantities, or final unit prices or costs increases shall be deducted from Contractor 60% portion of the net savings.
- To the extent actual costs exceed the amounts presented in Exhibit A, Contractor agrees that such overages due to errors, oversight, omission additions, or corrections to final units, quantities or unit pricing shall be deducted from contractor's 60% portion of the net savings (the "Contractor Risk").
- Contractor VECP Savings Payments.

Contractor’s share of the savings shall be calculated and paid out as progress payments under the terms of the contract, as follows:

<u>Construction Progress</u>	<u>Proposed Savings Payment</u>
20% Completion	\$4,262,586.69
40% Completion	\$4,262,586.69
60% Completion	\$4,262,586.69
80% Completion	\$4,262,586.69
Final Acceptance	<u>\$4,262,586.69</u>
	\$21,312,933.45

The parties agrees that if the Savings are not apparent or justified during a designated progress period, all, or part of any such Savings Payment, on the recommendation of the General Engineering Consultant, may be (i)deferred to the next progress period or (iii) reduced to reflect the Contractor’s Risk for unrealized Savings/overages.

Change Order No. 4 Summary: January 24, 2023 Resolution 2023-05

Change Order No. 4 removes 1,524LF of Item 416-6005 Drill Shaft (42”) introduces 48” drill shafts to incorporate detailed, finalized quantities and unit costs; and establishes State/Federal participation on modified unit costs, assuring compliance with the standard specifications included within the contract. Change Order No. 4 introducing 1,585LF of Item 416-6006 Drill Shaft (48 IN) at a unit cost of \$308.39/LF for a net cost of \$171,516.59 to be fully paid by HCRMA [Owner].

Change Order No. 5 Summary: June 24, 2023 Resolution 2023-30

In Lieu of \$38,010,382.63 savings, they only can truly account for \$30,565,888. They are claiming that of the \$7,444,494.63 shortfall, only \$3,186,525.45 is from their 60%; additional \$4,325,130.78 are contributable to busts in original plans, design errors and quantity mistakes and are to be attributed to HCRMA contingency [\$14,037,105.71].

- As provided for Contract Amendment #1 and Change Order No. 2, the Contractor’s share of the net savings includes the “Contractor Risk” that the actual costs of implementing the approved VECP concepts in Change Order No. 2 may not result in the saving approved by the parties. To the extent total actual costs exceed the total amount approved, all overages due to errors, oversights, omissions, additions, or corrections to final units, final quantities, or final unit prices or costs increases shall be deducted from Contractor 60% portion of the net savings. **The unrealized savings presented are \$1,911,468.20**
 - To the extent actual costs exceed the amounts presented in Exhibit A, Contractor agrees that such overages due to errors, oversight, omission additions, or corrections to final units, quantities or unit pricing shall be deducted from contractor’s 60% portion of the net savings (the “Contractor Risk”), **revised shall be \$19,401,465.25**

Contractor VECP Savings Payments are amended, as such:

Contractor’s share of the savings shall be calculated and paid out as progress payments under the terms of the contract, as follows:

Construction Progress	Proposed Savings	Payment	Paid Date
**20% Completion	\$4,262,586.69		12/22/22
40% Completion	\$4,262,586.69	\$3,728,764.51	01/17/24
60% Completion	\$4,262,586.69	-\$3,728,764.51	12/26/24
80% Completion	\$4,262,586.69	\$3,840,674.77	TBD
Final Acceptance	\$4,262,586.69	\$3,840,674.77	TBD
	\$21,312,933.45	\$19,401,465.25	

**[\$19,401,465.25 - \$11,720,115.71 = \$7,681,349.54] REMAINING BALANCE

Change Order No. 6 - 13 Summary: July 9, 2024 Resolution 2024-27

These are a compilation of various Field Changes: Attached exhibits provide current assessment and breakdown.

Change Order No. 6 Summary: (-\$30,843.33)

The scope of this change is to compensate them for changes related to Depot Road (southbound frontage road for SP115) which will remain in place at the directive of TxDOT. The existing SB frontage road (Depot) will be left in place in lieu of obliteration and cul-de-sac. As a result, the proposed levee will be reduced, guard rail and rail Ty T80PP will be added to protect columns. In addition, the TCP is revised to allow for the phased additional work.

Change Order No. 7 Summary: \$13,075.83

This change resolves an unanticipated utility conflict between the city of Mission 16” waterline casing and proposed drainage line at station 649+00. In lieu of the the proposed 5' x 5', an 8’x8’ Conflict Manhole must be installed to accommodate construction.

Change Order No. 8 Summary: \$20,932.00

The 60" drill shafts from FM 494 Bent 2 are in conflict with placed 24" water line casing. The existing 24” RCP CL V water line casing would need to be removed and relayed using the same pipe. Estimated damaged pipe would need to be new RCP.

Change Order No. 9 Summary: (-\$1,782.00)

Due to existing field conditions, the irrigation line from station 752+36.15 to 760+66.11 increased from 18” Pressure Irrigation PVC pipe to 36” LHPP. CO#5 instrumented replacement to 36” LHPP. However, due to immediate material need and unavailability, a 30" LHPP was placed in lieu of 36"

Change Order No. 10 Summary: \$249,919.32

Pertinent plan sheets depicted traffic control plan implementing portable concrete traffic barriers and crash cushion appurtenances for safety of traveling public; however, items were not in included in estimate.

Change Order No. 11 Summary: \$23, 450.97

This change adjusts items per driveway revisions on McColl Rd. The proposed NW driveways were revised to provide better access for the local businesses and to add end treatment components for safety purposes at driveway intersections.

Change Order No. 12 Summary: \$135,487.78

The scope of this change is to add and adjust items related to the 18" waterline relocation. Items were accounted in plans but not placed on estimate.

Change Order No. 13 Summary: \$212,599.20

TS pole mounted cabinets (TY 2 CONF 2) to be installed, attached to the vertical mast of existing and proposed traffic signal poles. Installing ITS cabinets on traffic signal poles is not per TxDOT standard. Cabinets are to be installed as ground mounted to specifications.

Change Order No. 14 Summary, January 24, 2025, Resolution 2025-07: \$449,436.36

Third party governmental agency is requiring cast-in-place manholes within jurisdictional boundaries.

Change Order No. 15 Summary, January 24, 2025 Resolution 2025-08: \$150,000.00

Due to ongoing requests from third party governmental agency, unanticipated parameters and numerous conditional changes in requirements, untimely review of requested changes, and unavailability of service lines various subcontractors of Pulice Construction Inc. have encountered scheduling delays. These delays incur expenses in scheduling crews and mobilizing specialized equipment. The presented conditions are beyond their control.

Change Order No. 16 Summary, August 26, 2025 Resolution 2025-55: \$65,012.89

On 12/20/2024 HCRMA received request (third party) to extend scour protection along the canal base and interior side slopes of proposed Jackson by-pass. RipRap (Stone TY R) (DRY) (12IN) was not included in the original Contract. C.O. amends riprap type from "common" to TY R (dry) total of 196 CY [\$331.70 per CY] for total cost of \$65,012.89.

Change Order No. 17 Summary, January 27, 2026 Resolution 2026-18: \$99,430.28

Change Order Number Sixteen (17) adds a new line item to contract to compensate Contractor for the addition of thirty-two (32) unfused switch boxes, all added components, and labor required for installation and compliance. Additional time request was mentioned but never formally submitted. The sum of Change Order#17 proves a maximum cost increase of \$99,430.28.

The sum of Change Orders proves a net cost increase of \$1,386,719.30 to be fully paid by HCRMA [Owner]. Establishing a new revised contract price of \$286,843,285.09 with no additional time; and, incorporates detailed, finalized quantities and unit costs; and establishes State/Federal participation on modified unit costs, assuring compliance with the standard specifications included within the contract.

Change Order No. 18 Summary, February 24,2026 Resolution 2026-26: \$1,408,666.85

HCID #2 agreed to proceed with Option 2 of the San Juan Main Canal, which no longer required a bypass but instead uses sheet piling to install the necessary substructures required for the construction of the Pharr/San Juan Canal Bridge. This change order introduces the sheet piling installation and removal items needed to complete this work. Contractor agrees to coordinate directly with utility to complete the work in a timely manner

Change Order No. 19 Summary, February 24,2026 Resolution 2026-27: \$524,621.53

Implementing ASTM C361 materials and requirements for Item 476 tunneling operation and placement of reinforced concrete low head pressure pipe and increasing number of concrete well connections. The sum of Change Order#19 proves a maximum cost increase of \$524,621.53. Contractor agrees to coordinate directly with utility to complete the work in a timely manner.

Change Order No. 20 Summary, February 24,2026 Resolution 2026-28: \$77,699.30

The original slide gates that were acquired did not meet Buy America requirements and could not be incorporated into the project. Hidalgo County Irrigation District #2 [HCID2] required stainless steel components, which did comply with Buy America requirements, to be incorporated onto their irrigation structures. This change order will compensate Pulice Construction Inc. [PCI] for acquiring new slide gates containing stainless steel components and installing appurtenances into HCID2's irrigation structures as required in the project plans and as agreed to with HCID2. Additional time request was mentioned but never formally submitted.

Change Order No. 21 Summary, March 24,2026 Resolution 2026-31: \$21,923.60

CO introduces a line item to the contract to compensate Contractor for the addition of a concrete driveways. This particular change includes driveway to the the City of Mission's infrastructure along the Anzalduas Connector.

Change Order No. 22 Summary, April 28,2026 Resolution 2026-48: \$374,094.50

CO#22 is for all added components, labor required for installation and compliance in accordance to demanded betterments as agreed to with the Hidalgo County Irrigation District #2 for the addition of 5 cast-in-place irrigation wells [CIP Type A Gate Well Structures (12" walled) with hot galvanized grate tops]. The sum of Change Order#22 proves a maximum cost increase of \$374,094.50

Change Order No. 23 Summary, August 25, 2026 Resolution 2026-55,max.cost of \$2,900,683.96.

CO#23 is for Additional testing requirements demanded by the Hidalgo County Irrigation District #2 for Reinforced Concrete Low Head Pressure Pipe that were not originally included in Special Specification 4024 must now be performed prior to acceptance of various irrigation crossings throughout the project. Previously installed RCLHPP of 48", 60", and 72" must be removed and reinspected for reuse on the project. Additional RCLHPP to be acquired will require manufacturing testing. Field testing, joint testing and exfiltration testing, not originally required will need to be performed for acceptance.



Jackson Bridge Substructure / CIP
HCID#2 9' x 9' Dual Boxes





ITEM 361 – Low Head Pressure Pipe Testing



THOMAS / I RD INTERSECTION



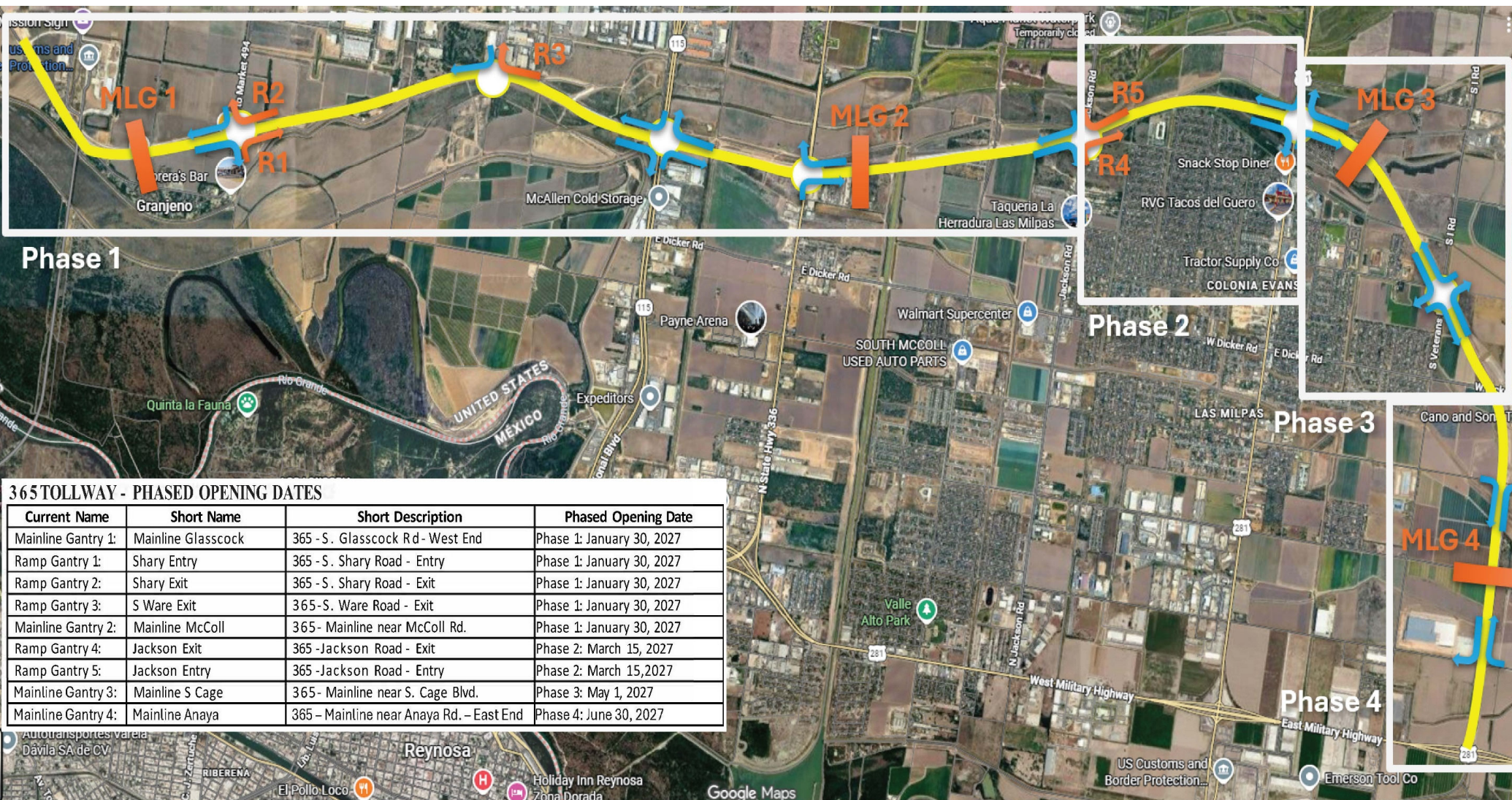
PCT#2 Hike n Bike Trail



October 17, 2026 12:59 PM

San Juan Main Canal Bridge East / West

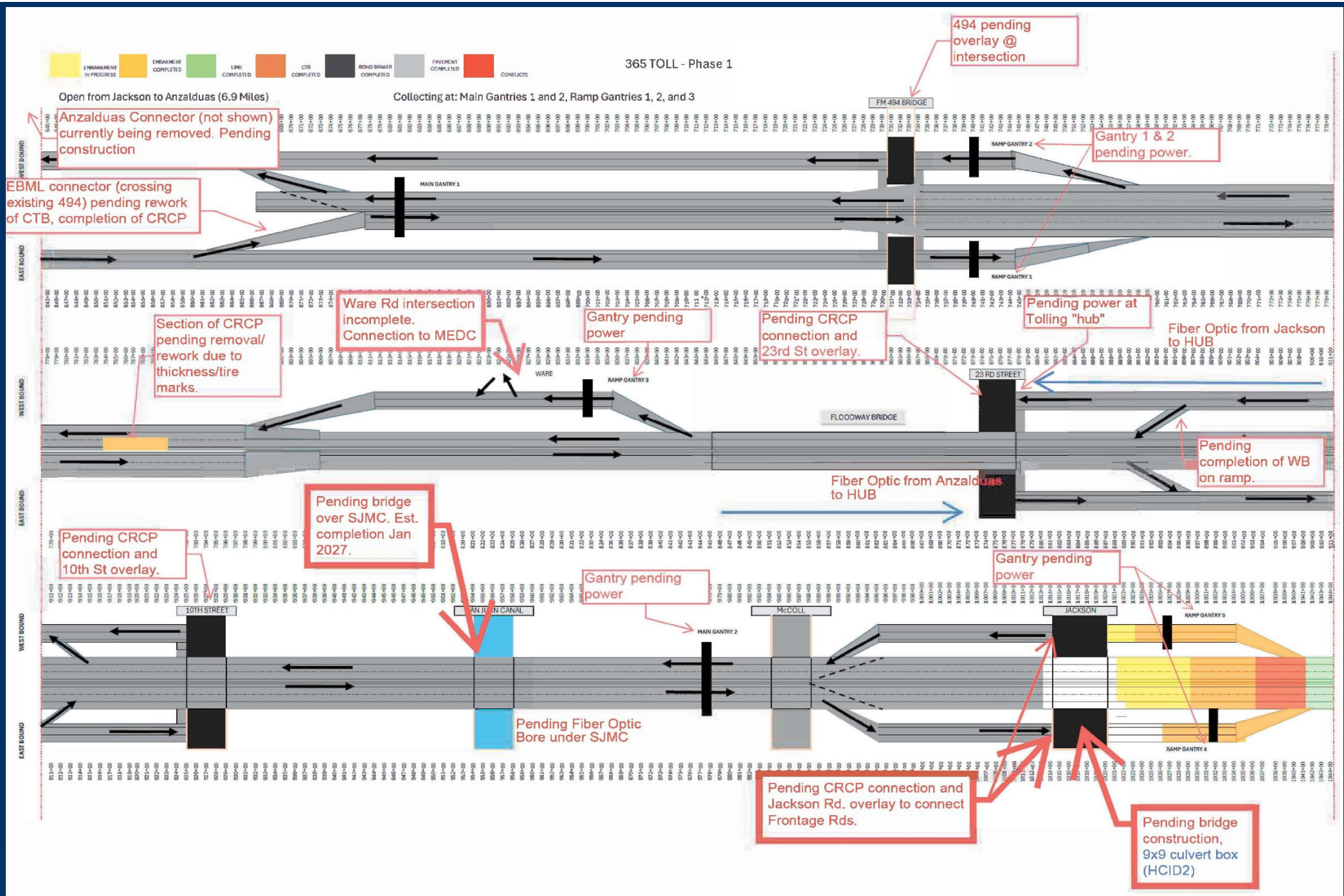




Proposed Phased Opening

Phase 1: Anzalduas to Jackson Rd





1) Pending Anzalduas Connector CRCP

Anzalduas Connector

Schedule doesn't account for CTB replacement.

Accurate completion date?

PHASE 3		1068	184	1093	17-Jul-23 A	20-Apr-27	-467	44007.00
PH3 - INTERSECTIONS		1068	184	1093	17-Jul-23 A	20-Apr-27	-467	44007.00
PH3 - ANZALDUAS CONNECTOR		923	6	948	17-Jul-23 A	20-Oct-26	-372	9750.00
PH3.1450	EXCAVATION: ANZALDUAS CONNECTOR	6	0	1	17-Jul-23 A	18-Jul-23 A		1182.00
PH3.1460	PLACE EMBANKMENT: ANZALDUAS CONNECTOR	10	0	2	19-Jul-23 A	21-Jul-23 A		2717.00
PH3.1470	PLACE LIME TREATMENT: ANZALDUAS CONNECTOR	15	0	18	24-Jul-23 A	11-Aug-23 A		1021.00

■ Remaining Level of Effort
 ■ Actual Work
 ■ Critical Remaining Work
 — Orig Baseline Schedule
 ◆ Prev Month Update Milestone
■ Actual Level of Effort
 □ Remaining Work
 ◆ Milestone
 ◆ Orig Baseline Milestone
 — Prev Month Update

Page 55 of 66

Activity ID		Activity Name	Orig Dur	Rem Dur	Comp Dur	Start	Finish	Total Float	Production Rate	2022	2023	2024	2025	2026	2027
PH3.1490	PLACE CTB: ANZALDUAS CONNECTOR	8	0	14	25-Aug-23 A	12-Sep-23 A		1464.00							
PH3.1490	PLACE ACP: ANZALDUAS CONNECTOR	3	0	1	13-Nov-23 A	14-Nov-23 A									
PH3.1500	PLACE CONCRETE PAVEMENT: ANZALDUAS CONNECTOR (Part 1)	6	0	10	04-Dec-23 A	15-Dec-23 A		1673.00							
PH3.1790	PLACE CONCRETE PAVEMENT: ANZALDUAS CONNECTOR (Part 2)	3	3	3	13-Oct-26	16-Oct-26	-372	1673.00							
PH3.1510	INSTALL CONCRETE CURB / CURB RAMPS / SIDEWALK: ANZALDUAS CONNECTOR	3	3	3	17-Oct-26	20-Oct-26	-372								



2) Pending Intersection with EBFR



3) Pending EBML CRCP.
No activity on schedule update? Phase 2, Stage 1

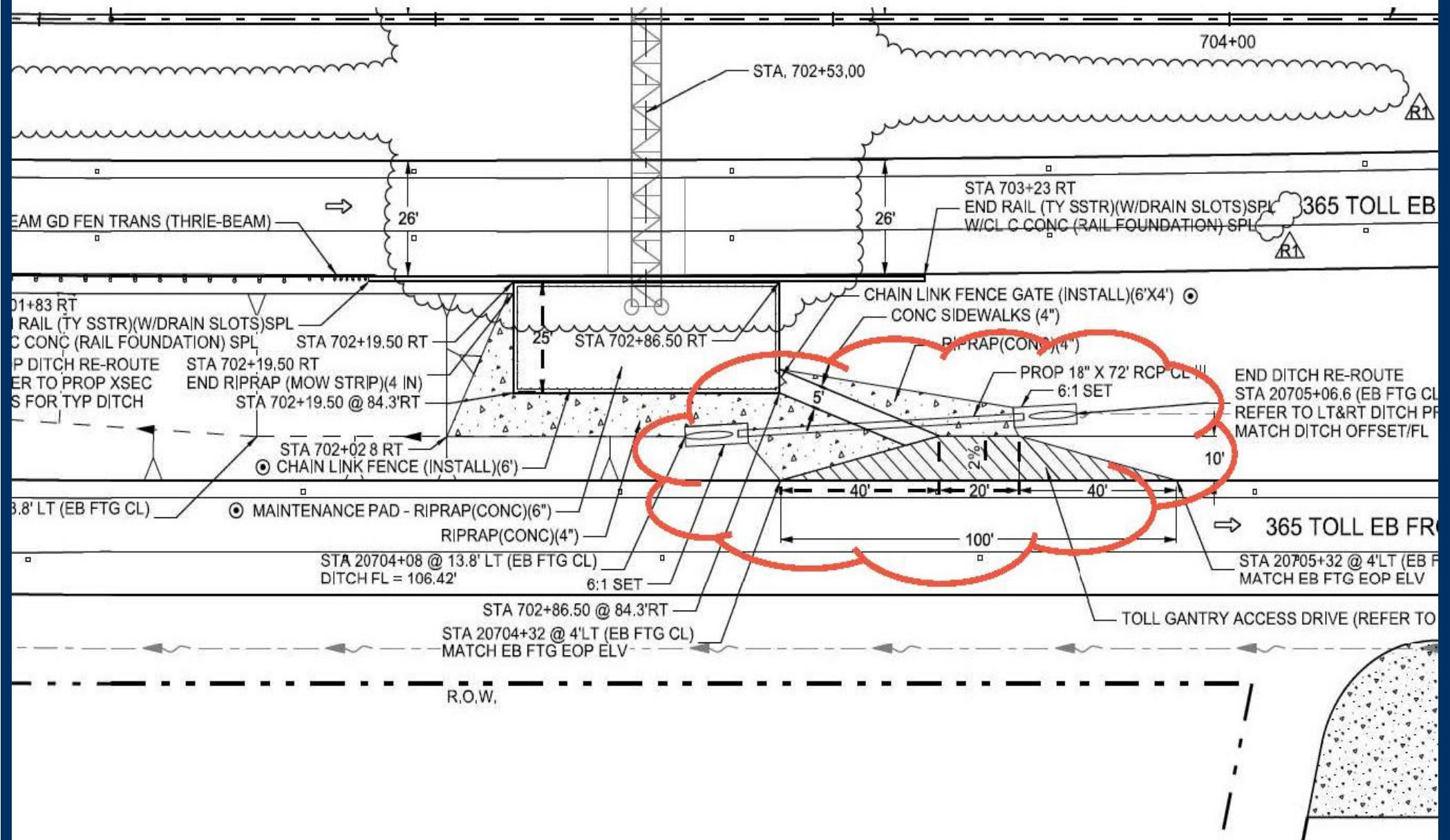
4) Pending EBML connection and EBFR, 494 intersection
No activity on schedule update. Phase 3





5) Pending MLTG5 civil improvements
No activity on schedule update





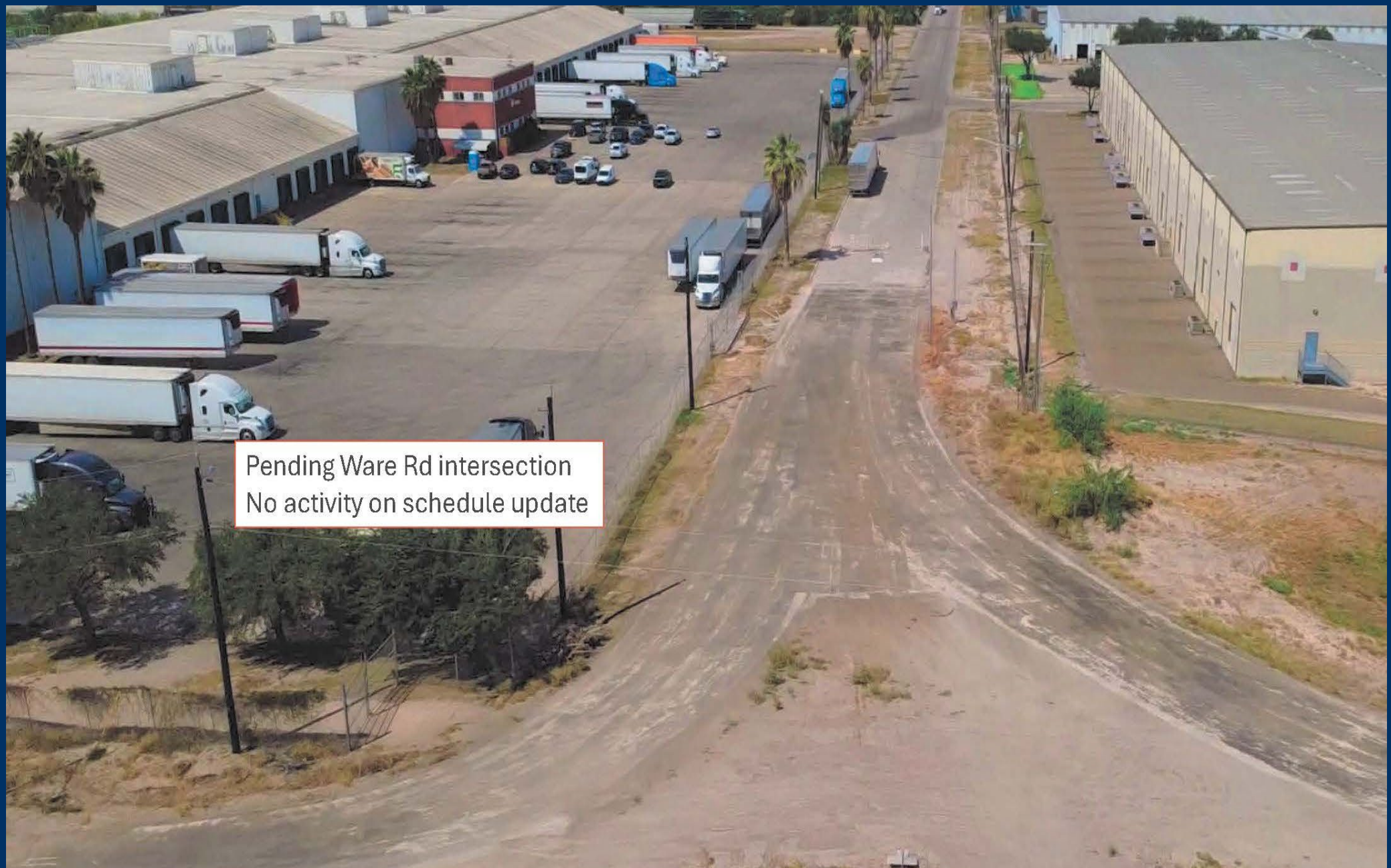


Pending 494 overlay, CRCP turnaround





Pending 494 overlay, CRCP turnaround
Schedule update inaccurate completion date

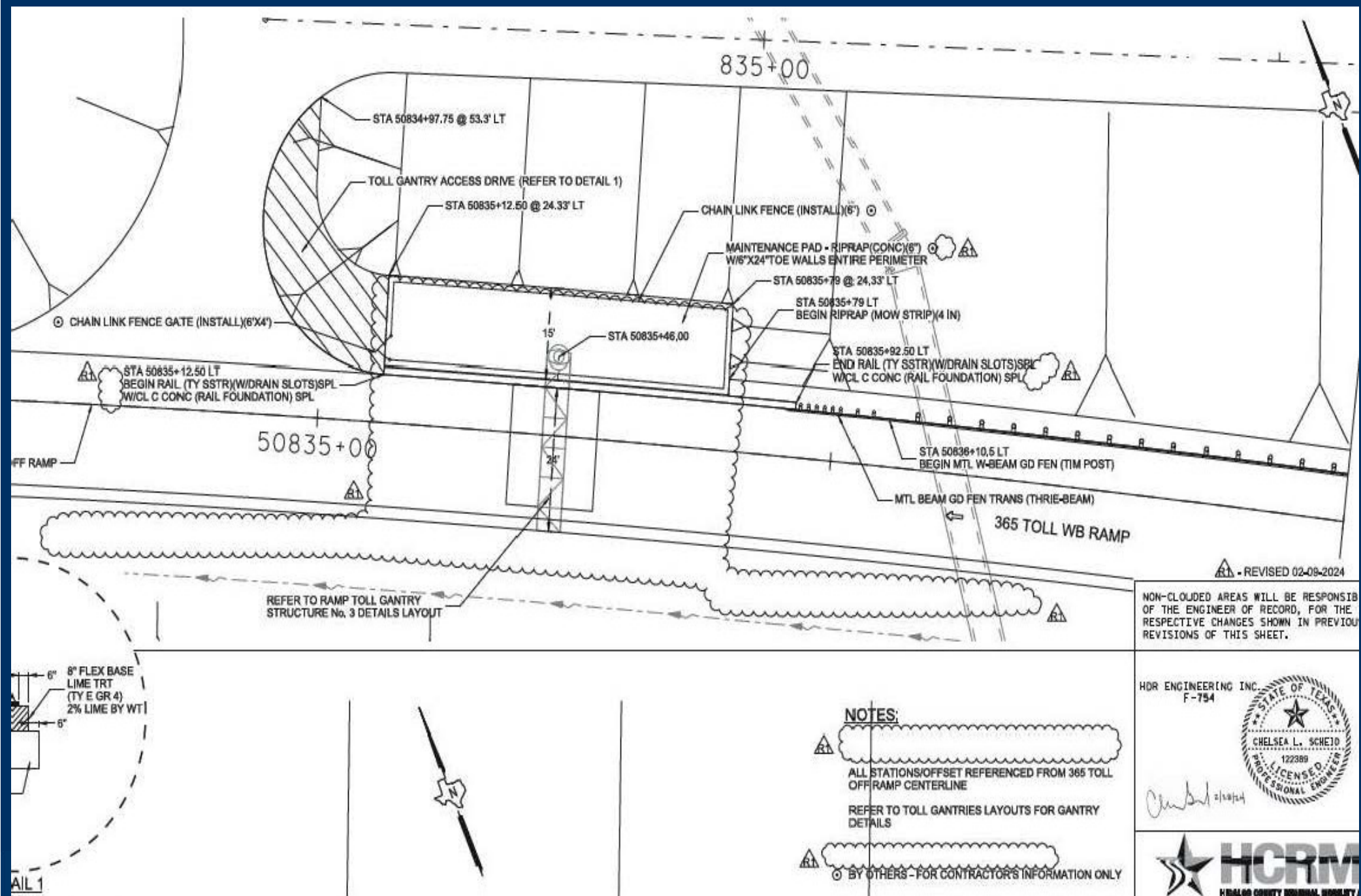


Pending Ware Rd intersection
No activity on schedule update



Pending Civil Improvements;
LTSG, LTB, ACP





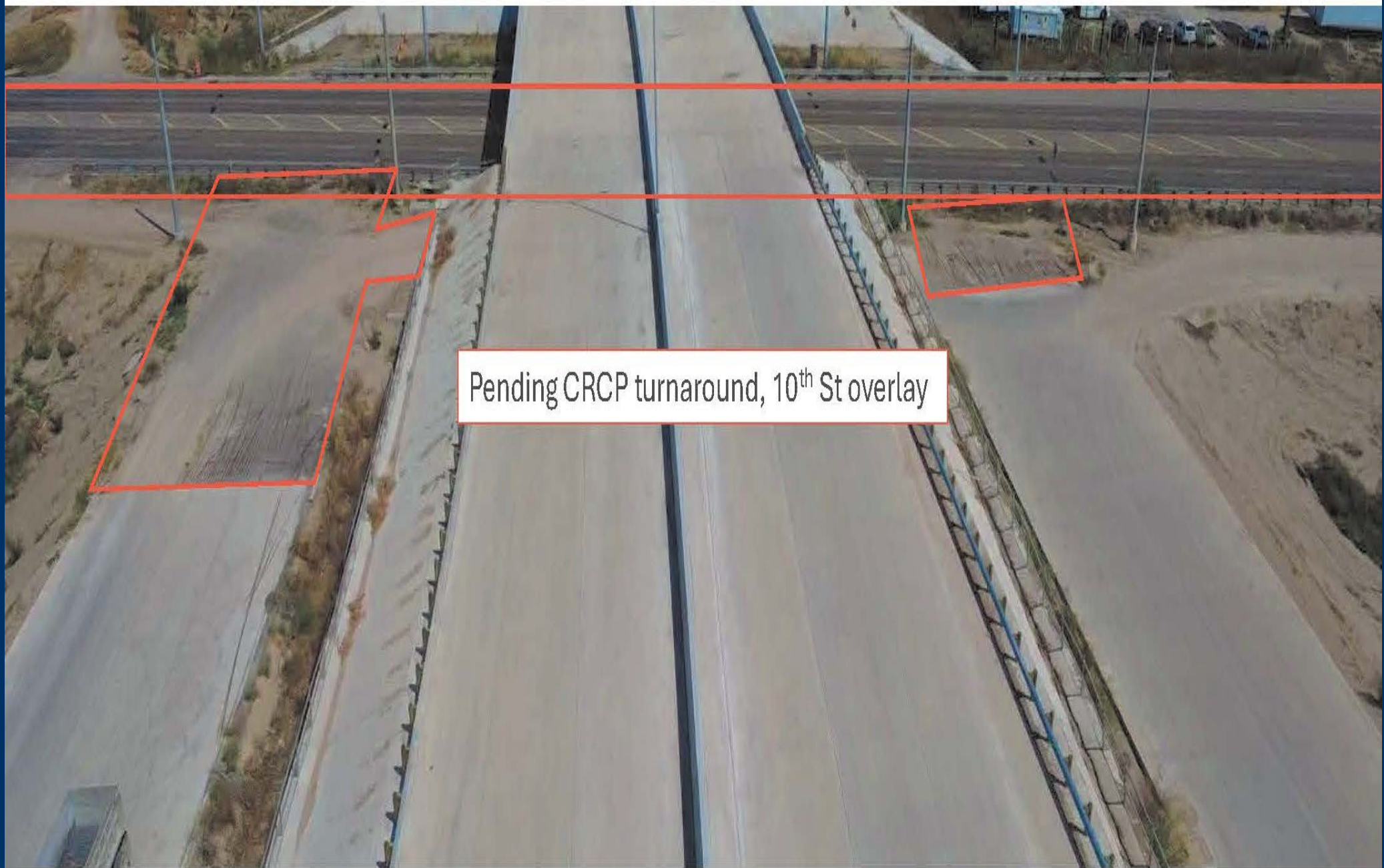


Pending 23rd St turnaround and overlay
Schedule update inaccurate
Remaining work not shown

Priority Electrical Services for Tolling
Pending from PCI at this location.



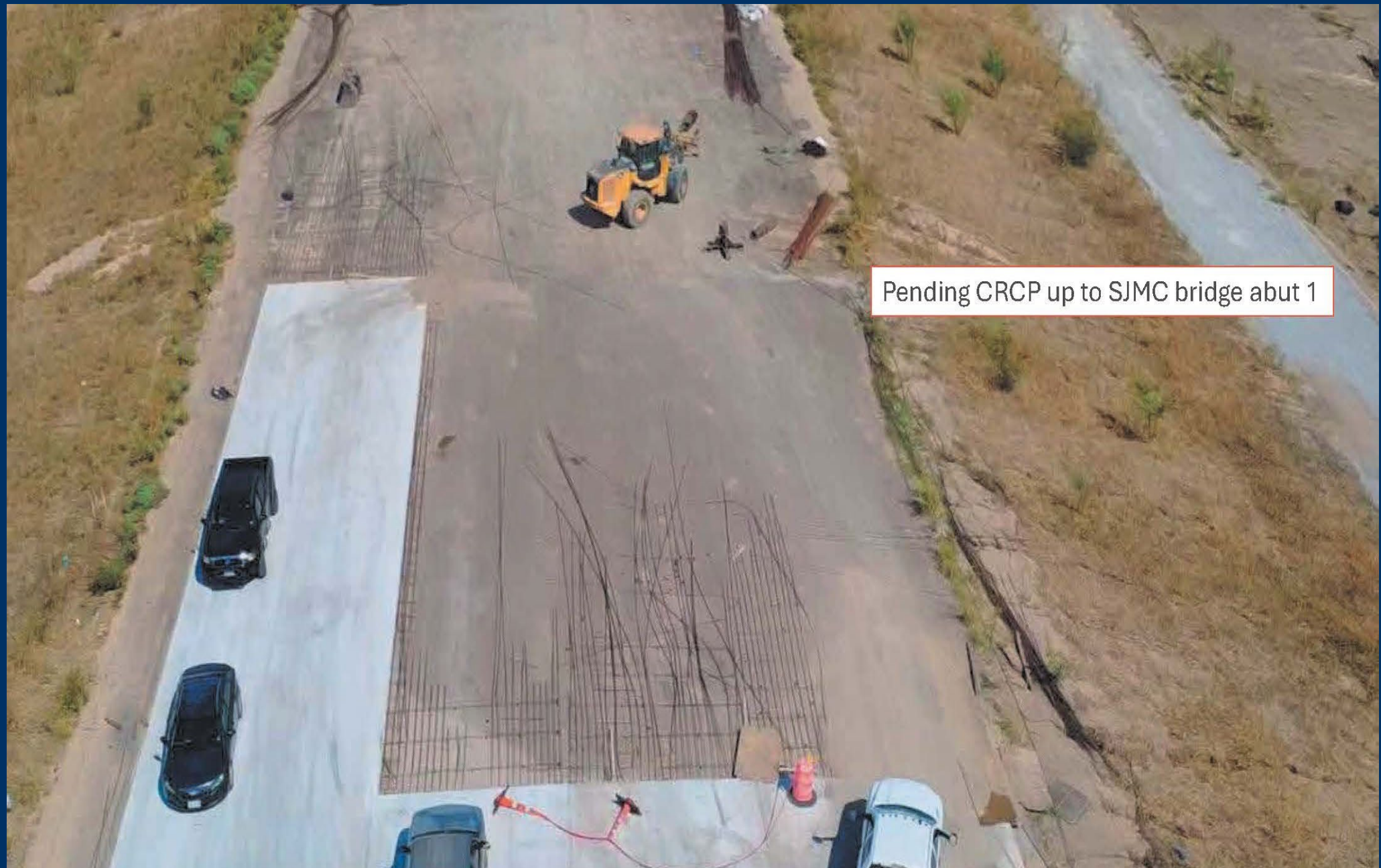




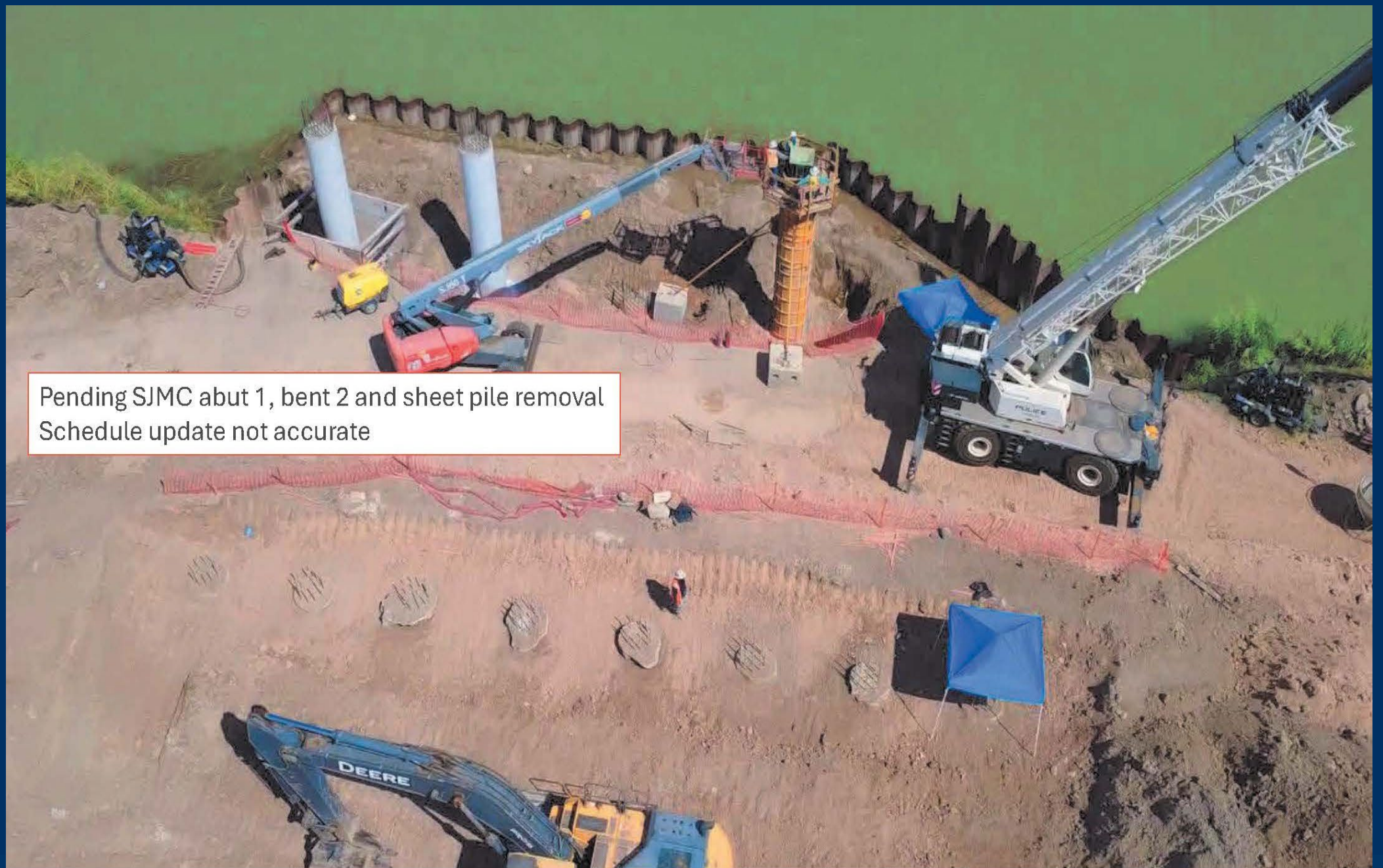
Pending CRCP turnaround, 10th St overlay



Pending MBGF, GET, mow strip



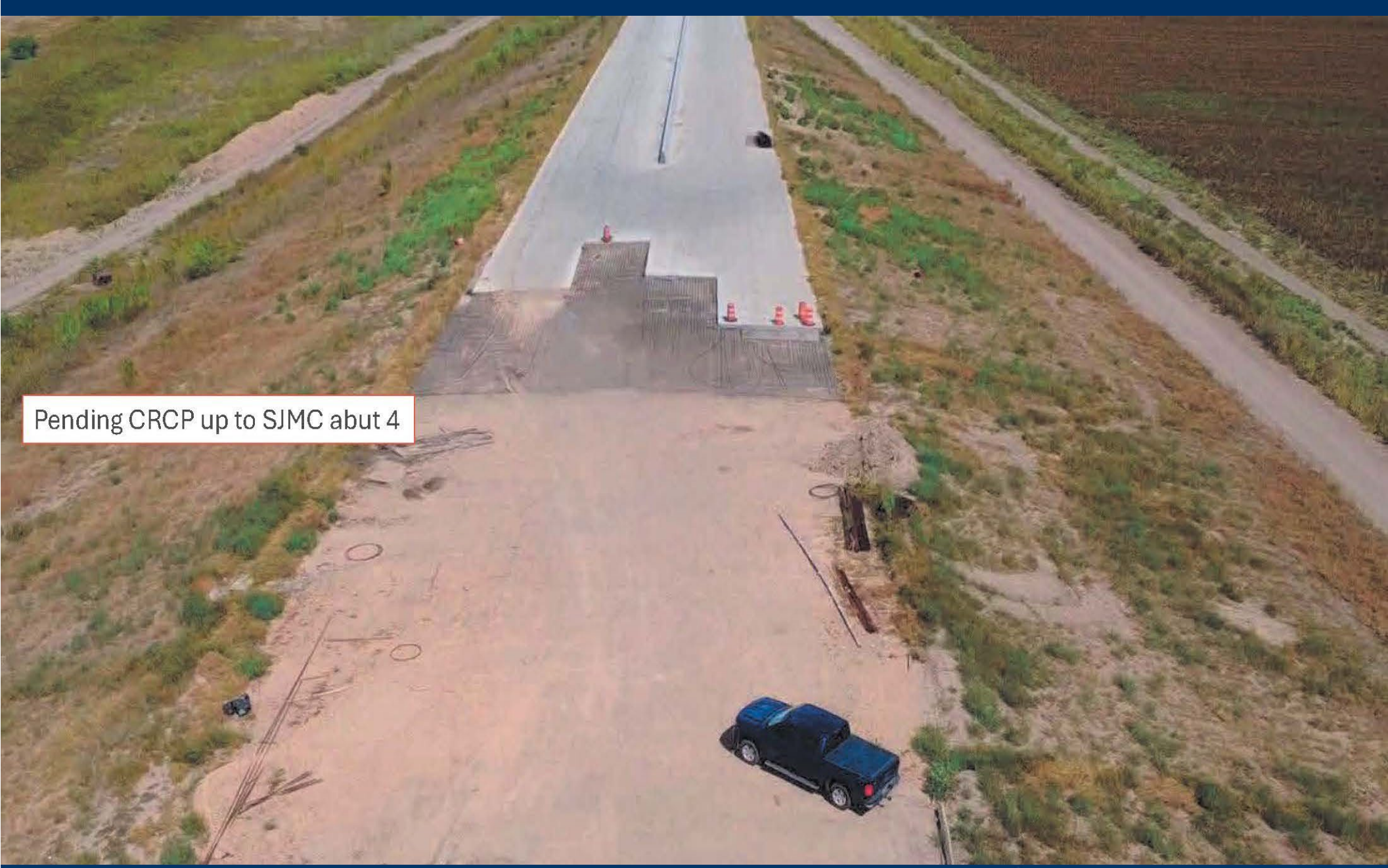
Pending CRCP up to SJMC bridge abut 1



Pending SJMC about 1, bent 2 and sheet pile removal
Schedule update not accurate

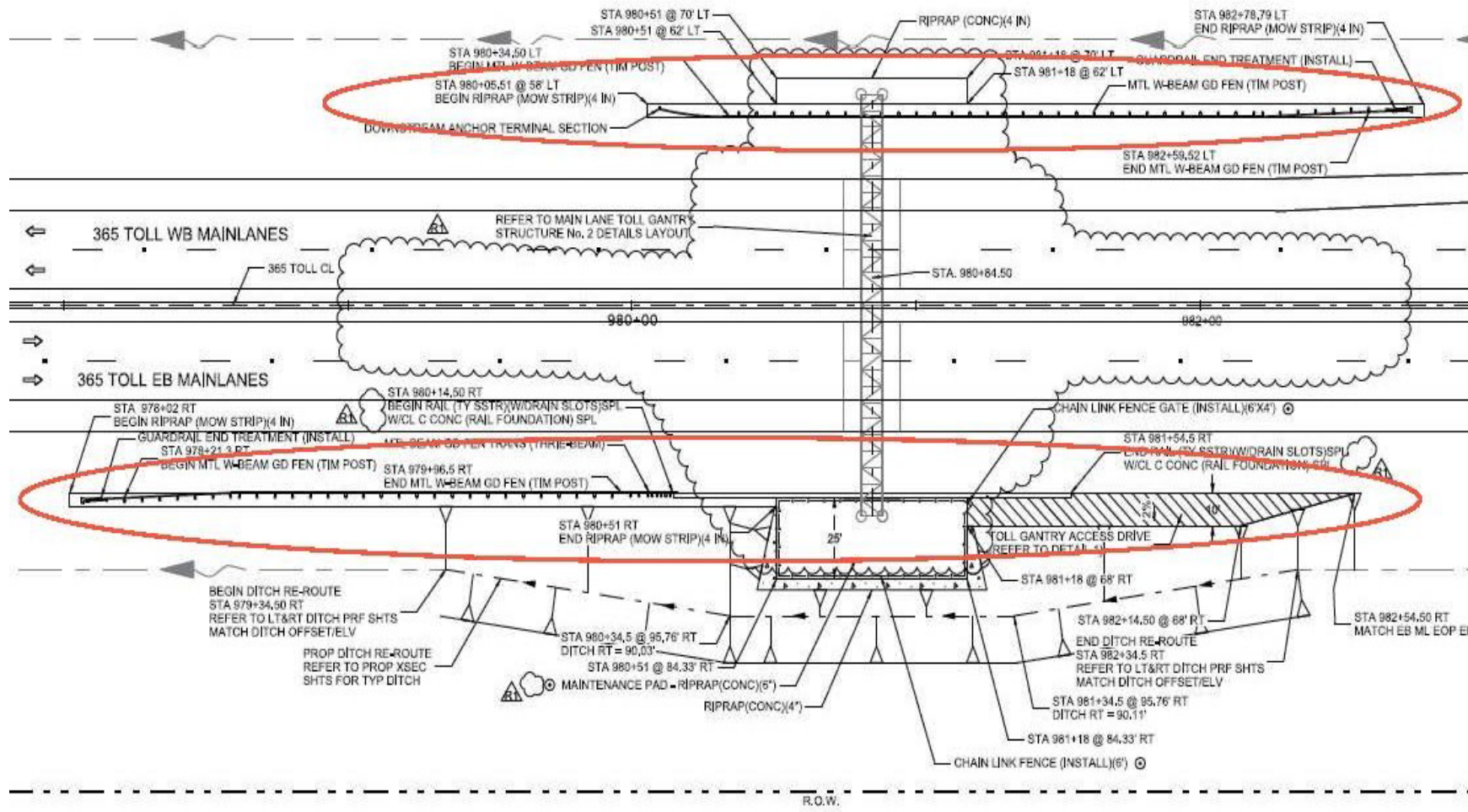
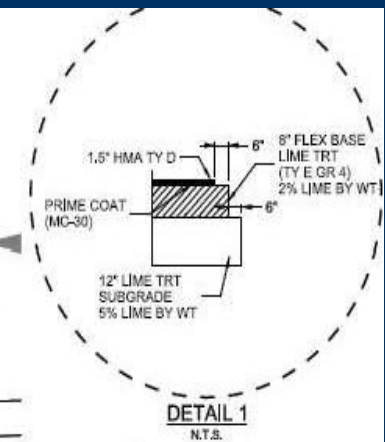


Pending SJMC bent 3 and sheet pile removal
Schedule update not accurate



Pending CRCP up to SJMC abut 4





REVISD 02-09-2024

NON-CLOUDD AREAS WILL BE RESPONSIBILITY OF THE ENGINEER OF RECORD, FOR THE RESPECTIVE CHANGES SHOWN IN PREVIOUS REVISIONS OF THIS SHEET.

HDR ENGINEERING INC
F-734

STATE OF TEXAS
CHELSEA L. SCHEID
122389
LICENSED PROFESSIONAL ENGINEER

02/09/2024

HCRMA
HIDALGO COUNTY REGIONAL MOBILITY AUTHORITY

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Texas Department of Transportation

PROGRAM MANAGEMENT CONSULTANT
DANNENBAUM
ENGINEERING CORPORATION
T.B.P.E. FIRM REGISTRATION #0302
1100 MELANA LANE, SUITE 200, WACALLA, TX 77584 (936) 424-7888

TEDSI INFRASTRUCTURE GROUP
Consulting Engineers
1201 E. Expressway 83
Mission, Texas 78572
(936) 424-7888

365 TOLL RD
CIVIL IMPROVEMENTS
MAIN LANE TOLL GANTRY No. 02
STA. 978+00 TO STA. 983+00

SCALE 1" = 40' SHEET 02 OF 04

NOTES:

ALL STATIONS/OFFSET REFERENCED FROM 365 TOLL

Other Pending items

- Power
- Painting
- Ride Quality
- Signing
- Striping
- Safety



General Information

Project

Work Type
Heavy Highway

Location



Texas Parks & Wild... Powered by Esri
Coordinates
26.14052384945899,
-98.24062242016183

Location
FM-396 (ANZALDUAS HIGHWAY) TO
US-281 MILITARY HIGHWAY

Esri Integration
On

Management

Prime Contractor
PULICE CONSTRUCTION, INC.

Project Manager
Ramon Navarro, IV., P.E.

Managing Office
HCRMA Construction Department

Awarded Amount
\$295,932,420.25

Authorized Amount
\$272,042,153.15

Approved Changes
-\$23,890,267.10

Description

GREENFIELD PROJECT, PRINCIPAL ARTERIAL, CONTROLLED ACCESS HIGHWAY, TOLL IMPROVEMENT, CSJ: 0921-02-368 ALN#:20.205

Amount Paid

Amount paid so far
\$217,872,561.16

74%

of your
Awarded
\$295,932,420.25

80%

of your
Authorized
\$272,042,153.15

100%

of your
Approved Payments
\$217,872,561.16

Important Dates

Date Created
Apr 22, 2022

Notice to Proceed
Feb 15, 2022

Construction Start
Mar 17, 2022

Work Completion
Nov 21, 2026

Progress

Time Complete: 1439 Days

Time Remaining: 33 Days

98%

Amount Posted: \$201,114,679.39

68%

Awarded Amount: \$295,932,420.25

Amount Posted: \$201,114,679.39

74%

Authorized Amount: \$272,042,153.15

Total Retainage
\$0.00

Retainage Released
\$0.00

Liquidated Damages
\$12,589,500.00

Payment History:

Payment Number	Pay Period Start	Pay Period End	Payment Amount	Payment To Date	Monthly Production %	Cummulative Production %	Payment Status
55	9/1/2026	9/30/2026	\$ 2,122,514.66	\$ 219,995,075.82	0.792	82.044	PENDING
54	8/1/2026	8/31/2026	\$ 2,625,750.87	\$ 217,872,561.16	0.979	81.252	Paid
53	7/1/2026	7/31/2026	\$ 4,252,377.25	\$ 215,246,810.29	1.586	80.273	Paid
52	6/1/2026	6/30/2026	\$ 5,222,190.62	\$ 210,994,433.04	1.948	78.687	Paid
51	5/1/2026	5/31/2026	\$ 2,258,820.55	\$ 205,772,242.42	0.842	76.740	Paid
50	4/1/2026	4/30/2026	\$ 6,260,484.81	\$ 203,513,421.87	2.335	75.897	Paid
49	3/1/2026	3/31/2026	\$ 1,385,128.07	\$ 197,252,937.06	0.517	73.563	Paid
48	2/1/2026	2/28/2026	\$ 1,926,963.06	\$ 195,867,808.99	0.719	73.046	Paid
47	1/1/2026	1/31/2026	\$ 1,650,875.45	\$ 193,940,845.93	0.616	72.327	Paid
46	12/24/2025	12/31/2025	\$ (99,000.00)	\$ 192,289,970.48	-0.037	71.712	Paid
45	12/1/2025	12/23/2025	\$ 783,205.30	\$ 192,388,970.48	0.292	71.749	Paid
44	11/1/2025	11/30/2025	\$ 913,544.12	\$ 191,605,765.18	0.341	71.457	Paid
43	10/1/2025	10/31/2025	\$ 1,941,473.96	\$ 190,692,221.06	0.724	71.116	Paid
42	9/1/2025	9/30/2025	\$ 1,844,308.10	\$ 188,750,747.10	0.688	70.392	Paid
41	8/1/2025	8/31/2025	\$ 2,338,998.78	\$ 186,906,439.00	0.872	69.704	Paid
40	7/1/2025	7/31/2025	\$ 2,860,565.47	\$ 184,567,440.22	1.067	68.832	Paid
39	6/1/2025	6/30/2025	\$ 3,118,773.69	\$ 181,706,874.75	1.163	67.765	Paid
38	5/1/2025	5/31/2025	\$ 3,864,124.73	\$ 178,588,101.06	1.441	66.602	Paid
37	4/1/2025	4/30/2025	\$ 1,945,776.17	\$ 174,723,976.33	0.726	65.161	Paid
36	3/1/2025	3/31/2025	\$ 5,405,968.53	\$ 172,778,200.16	2.016	64.435	Paid
35	2/1/2025	2/28/2025	\$ 6,298,109.35	\$ 167,372,231.63	2.349	62.419	Paid
34	12/29/2024	1/31/2025	\$ 5,697,310.43	\$ 161,074,122.28	2.125	60.070	Paid
33	12/1/2024	12/28/2024	\$ 5,656,543.46	\$ 155,376,811.85	2.110	57.945	Paid
32	10/16/2024	11/30/2024	\$ 8,822,222.41	\$ 149,720,268.39	3.290	55.836	Paid
31	9/16/2024	10/15/2024	\$ 3,169,850.18	\$ 140,898,045.98	1.182	52.546	Paid
30	8/16/2024	9/15/2024	\$ 3,999,289.82	\$ 137,728,195.80	1.491	51.364	Paid
29	7/16/2024	8/15/2024	\$ 5,786,638.29	\$ 133,728,905.98	2.158	49.872	Paid
28	6/16/2024	7/15/2024	\$ 2,006,402.82	\$ 127,942,267.69	0.748	47.714	Paid
27	5/16/2024	6/15/2024	\$ 3,637,006.93	\$ 125,935,864.87	1.356	46.966	Paid
26	4/16/2024	5/15/2024	\$ 2,271,351.76	\$ 122,298,857.94	0.847	45.610	Paid
25	3/16/2024	4/15/2024	\$ 5,798,909.13	\$ 120,027,506.18	2.163	44.762	Paid
24	2/16/2024	3/15/2024	\$ 2,969,884.58	\$ 114,228,597.05	1.108	42.600	Paid
23	1/16/2024	2/15/2024	\$ 4,352,674.67	\$ 111,258,712.47	1.623	41.492	Paid
22	12/16/2023	1/15/2024	\$ 3,798,704.58	\$ 106,906,037.80	1.417	39.869	Paid
21	11/16/2023	12/15/2023	\$ 7,678,808.97	\$ 103,107,333.22	2.864	38.452	Paid
20	10/16/2023	11/15/2023	\$ 6,172,155.46	\$ 95,428,524.25	2.302	35.589	Paid
19	9/16/2023	10/15/2023	\$ 5,115,697.33	\$ 89,256,368.79	1.908	33.287	Paid
18	8/16/2023	9/15/2023	\$ 7,157,089.08	\$ 84,140,671.46	2.669	31.379	Paid
17	7/16/2023	8/15/2023	\$ 5,532,158.94	\$ 76,983,582.38	2.063	28.710	Paid
16	6/16/2023	7/15/2023	\$ 2,803,225.26	\$ 71,451,423.44	1.045	26.647	Paid
15	5/16/2023	6/15/2023	\$ 2,402,150.75	\$ 68,648,198.18	0.896	25.601	Paid
14	4/16/2023	5/15/2023	\$ 1,672,812.23	\$ 66,246,047.43	0.624	24.705	Paid
13	3/16/2023	4/15/2023	\$ 2,302,505.87	\$ 64,573,235.20	0.859	24.082	Paid
12	2/16/2023	3/15/2023	\$ 1,571,621.63	\$ 62,270,729.33	0.586	23.223	Paid
11	1/16/2023	2/15/2023	\$ 1,519,297.77	\$ 60,699,107.70	0.567	22.637	Paid
10	12/16/2022	1/15/2023	\$ 943,705.68	\$ 59,179,809.93	0.352	22.070	Paid
9	11/15/2022	12/15/2022	\$ 8,892,613.75	\$ 58,236,104.25	3.316	21.718	Paid
8	10/15/2022	11/14/2022	\$ 4,085,602.35	\$ 49,343,490.50	1.524	18.402	Paid
7	9/16/2022	10/14/2022	\$ 1,427,873.36	\$ 45,257,888.15	0.533	16.878	Paid
6	8/19/2022	9/15/2022	\$ 657,136.92	\$ 43,830,014.79	0.245	16.346	Paid
5	7/20/2022	8/18/2022	\$ 378,458.17	\$ 43,172,877.87	0.141	16.101	Paid
4	6/21/2022	7/19/2022	\$ 2,793,575.17	\$ 42,794,419.70	1.042	15.960	Paid
3	6/1/2022	6/20/2022	\$ 2,336,832.39	\$ 40,000,844.53	0.871	14.918	Paid
2	5/1/2022	5/31/2022	\$ 14,029,200.82	\$ 37,664,012.14	5.232	14.046	Paid
1	2/15/2022	4/30/2022	\$ 23,634,811.32	\$ 23,634,811.32	8.814	8.814	Paid

Total: \$ 219,995,075.82

MOH to 9/31/26		
TOTAL	RECOVERED	PENDING
\$57,922,990.79	\$38,638,712.29	\$19,284,278.50

Summary

Current Approved Work:	\$2,601,734.65
Current Stockpile Advancement:	\$409,590.85
Current Stockpile Recovery:	\$888,810.84
Current Retainage:	\$0.00
Current Retainage Released:	\$0.00
Current Liquidated Damages:	\$0.00
Current Adjustment:	\$0.00
Current Payment:	\$2,122,514.66

Approved Work To Date:	\$200,710,797.32
Stockpile Advancement To Date:	\$57,922,990.79
Stockpile Recovery To Date:	\$38,638,712.29
Retainage To Date:	\$0.00
Retainage Released To Date:	\$0.00
Liquidated Damages To Date:	\$0.00
Adjustments To Date:	\$0.00
Payments To Date:	\$219,995,075.82

Authorized Project Amount:	\$ 272,042,153.15	\$ 219,995,075.82	\$ 52,047,077.33
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